MEDIA RELEASE

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SPC Global Reshapes Manufacturing Network to Drive Growth and Unlock Over $8m in Annual Savings

SPC Global Holdings Ltd (ASX:SPG) has announced a refined manufacturing strategy designed to strengthen capital efficiency, support its highest-growth brands and unlock international expansion opportunities following the Company's recent merger.

Under the revised plan, the Company expects to deliver annualised savings of more than $8 million on capital expenditure of just under $3 million, with a payback period of less than 12 months, while continuing to invest in Australian manufacturing.

In February 2025, SPC Global announced plans to close its Mill Park facility and transition production, supported by a proposed $23.5 million investment. Following the merger, the Company reassessed this approach and identified a lower risk, more capital efficient model that delivers higher savings with significantly reduced investment and greater operational flexibility across its manufacturing network.

The Company intends to fully exit the Mill Park site by the end of August 2026 as part of a broader shift to a demand-led operating model. This transition aligns production more closely with customer needs, lowers fixed costs, and strengthens SPC Global's ability to scale domestically and internationally.

High growth brands will continue to be manufactured inhouse, with production of Juice Lab Wellness Shots and its associated equipment relocating to the SPC facility in Shepparton. Juice Lab Wellness Shots is currently delivering approximately 60 per cent year-on-year growth and will be supported by targeted automation to enable efficient scaling while retaining quality and control.

"This shift reflects a deliberate and balanced approach to reshaping SPC Global's manufacturing footprint following the merger," said SPC Global Managing Director, Robert Iervasi.

"By deploying capital more efficiently, backing our strongest growth brands and partnering where it makes strategic sense, we are strengthening the business for long-term growth, accelerating international expansion and continuing to invest in Australian manufacturing."

As part of the transition, Original Juice Co., private-label and industrial juice products will be manufactured under a long-term agreement with Fair Dinkum Foods.

SPC Global's new co-manufacturer Fair Dinkum Foods is proudly Australian-owned and family-run, operated by the same team behind The Real Juice Company. Based in Griffith, NSW, in the heart of Australia's largest citrus-growing region, the business is well-established and uniquely positioned with direct access to the premium ingredients that underpin the Original Juice Co. range.

This partnership will deliver significant commercial and operational benefits from FY27, including extending fresh juice shelf life to up to 12 months, improving supply chain efficiency and enabling faster, more cost-effective access to international markets where margins have historically been strong.

"We're proud to partner with SPC Global and support a shared long-term commitment to Australian manufacturing," said Owner of Fair Dinkum Foods and the Real Juice Company, Tony Taliano.

"By combining SPC Global's brand strength and market reach with our manufacturing capability and proximity to key growers, we're improving supply -chain efficiency, reducing transport and emissions, and supporting a more sustainable manufacturing model."

Locating production closer to farms in Griffith shortens supply chain and lowers the overall environmental footprint, supporting SPC Global's sustainability objectives while improving operational efficiency. The transition will create new roles in Shepparton and Griffith, with redeployment opportunities offered where possible. These changes reflect a reshaping of SPC Global's manufacturing network to support future growth, not a withdrawal from Australian production.

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About SPC Global

SPC Global consists of SPC, The Original Beverage Co, Nature One and Natural Ingredients. The four companies were brought together under SPC Global in December 2024, with the company's listing on the ASX (ASX:SPG). The Group has a portfolio of brands with a focus on providing nourishment and wellness for consumers globally. The Group's products span packaged fruit and tomatoes, baked beans and spaghetti, ready-made meals, beverages, juice and wellness shots, powdered milk products, and vegetable and fruit supplies to the food service industry. With a strong agricultural heritage, around 800 employees, and operations in Australia and Asia, the company has ambitions to grow both domestically and internationally. For more information: spcglobalgroup.com.